

The co-operative sustainability approach of FrieslandCampina



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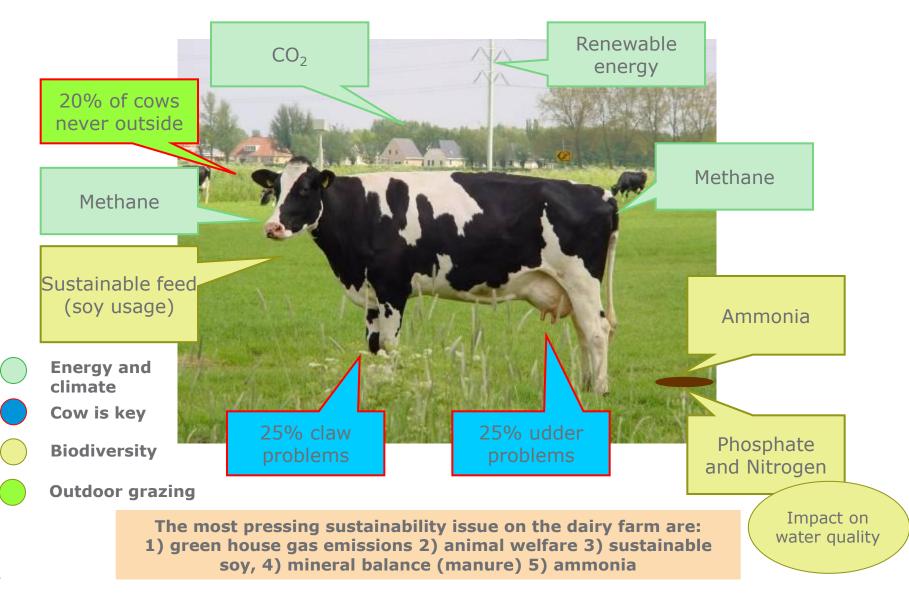


Key elements of the sustainability policy of FrieslandCampina (company)

There is a fundamental need in the world for <u>nutritious foods</u>. Dairy is one of the most nutrient-dense foods. As an international dairy leader we aspire to demonstrate our commitment to responsible production and leadership in the CSR domain by providing:









4 pillars of the sustainability approach and objectives

1. Energy and climate

2. Animal health and wellness

3. Biodiversity

Reduction of GHG with 30% between 1990 and 2020

2% energy reduction per year

Reduction antibiotics

Mastitis/claw problems: at natural level Visible care for nature

Responsible soy from 2015

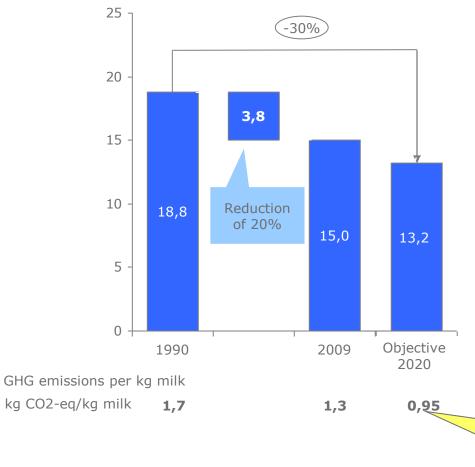
Improved mineral balance

4. Outdoor grazing: at actual level



One objective is 30% GHG reduction between 1990 and 2020

GHG emissions Dutch dairy sector (Mton CO2-eq)



Planned measures:

- •Green gas installations (Manure digesters)
- •Wind and solar energy
- •Cow feed adjustments

Objective: to have the lowest GHG per kg of milk in the world

•Yield increase (to 9000 kg per cow on average)



About outdoor grazing

- Grazing cows are characteristic of the Dutch landscape and are an important part of the cultural landscape
- Grazing dairy makes visible and determines the social perception of the Dutch dairy sector, its products and animal welfare

But:

- More and more dairy farmers tend to keep cows in the stable
- Dairy farmer as an entrepreneur makes the choice of yes / no / limited grazing
- Selection for grazing is part of comprehensive assessment on dairy farm management and differs from company to company
- Choice yes / no / limited grazing is often limited by economic and spatial limitations. These restrictions may not always be adequately removed



Role of FrieslandCampina

- We highlight the importance of grazing actively (among dairy farmers and stakeholders)
- We give grazing advice and offer tools
- We give financial support for grazing (secured and at least 120 days per year, at least 6 hours per day)
- We bring dairy products on the market that are produced with milk from cows grazing in the Netherlands have had (and secured at least 120 days per year, at least 6 hours per day)



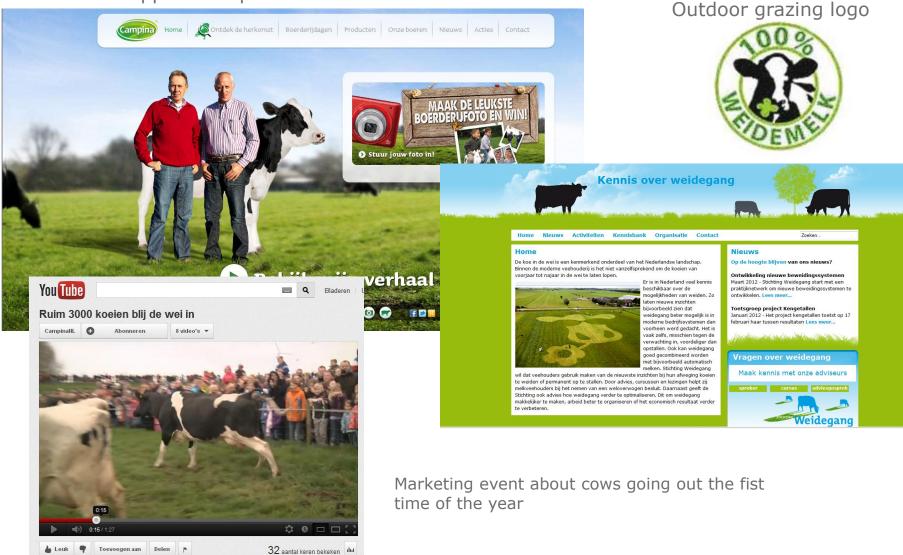
Financial benefits

| Systeem | Bruto-vergoeding per jaar | Inhouding voor deelweiden | Netto-vergoeding per jaar t.o.v. garantieprijs | Verschil ten opzichte van nietweiden |
|-------------------------|------------------------------|------------------------------|--|--|
| Weidegang melkkoeien | 3.000 euro | 180 euro | 2.820 euro | + 3.000 euro |
| Deelweidegang | 750 euro | 180 euro | 570 euro | + 750 euro |
| Geen weidegang | O euro | 180 euro | - 180 euro | 0 |



Market support

Website support Campina brand





Key role for our dairy farmers

Tools and instruments

| Stimulating innovation | Knowledge and tools | Monitoring | No free rules (Regulations) |
|--|--------------------------------------|------------------------------------|---------------------------------------|
| Developing new knowledge | Tools and knowledge to support | Measuring and recording to achieve | <u>Only if</u> necessary! |
| Increased awareness of innovations at member farmers | sustainability on the farm | assurance of sustainability | Measure that everyone should do |



Feed back at Farmers' intranet



Mijn Interessegroepen

Diergezondheid

Melkvet

Antibiotica (studiegroep)

Zoek andere groepen

Aanbevolen

Melkrobots

Veengrond boeren

Bekijk andere groepen



Netwerk updates

Cees 't Hart - FrieslandCampina, Amersfoort - Gisteren FrieslandCampina - Weblog CeesiesCorner

Relevant - Nieuw - Mijn discussies - Favorieten - Meest bezocht

Milk2020 voor jongeren de ondernemers van de zuiveltoekomst



16-6-'11 - De zuivelsector, FrieslandCampina en de toepassingen van melk zullen in 2020 duidelijk anders zijn dan nu. Onder het motto milk2020 ontvouwde Cees 't Hart, CEO van Lees Blog

Annual Report 2011

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Milk2020 voor jongeren de ondernemers van de zuiveltoekomst

Download financieel verslag